





10am 24<sup>th</sup> April 2024

### Agenda



- Welcome and introductions (5 mins)
- Context Clean Heat in Scotland (5 mins)
- Previous participant (5 mins)
- Clean Heat Accelerator introduction and overview (5 mins)
- Application process overview and timeline (5 mins)
- Previous participant (5 mins)
- Q&A (30 mins)





#### Welcome and Introduction



Sam Greensmith – Scottish Enterprise, Project Manager, Major Programme Management





#### CleanHeat in Scotland



#### Context to the programme

Neil Kitching – Scottish Enterprise, Energy Specialist (Clean Heat)





#### Clean Heat Solutions

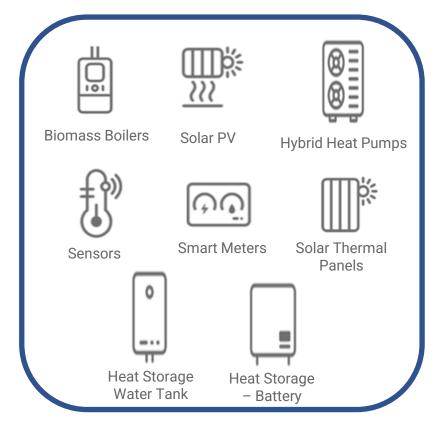
Heat pumps and heat networks are the two core green heat solutions for Scotland, supported by many other technologies and building retrofit/ energy efficiency.

Clean Heat Accelerator

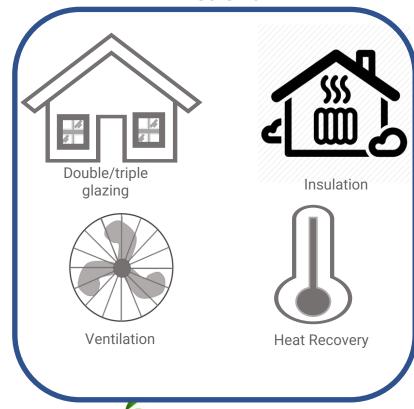
#### Core Technologies



#### Supportive Technologies



#### Retrofit







### Benefits of Clean Heat

Natural Gas	Heat Pumps and Heat Networks	
Emits carbon dioxide; and methane from extraction and pipeline leaks	Significant climate benefits.	
Gas boilers emit nitrous oxide	No air pollution.	
Flammable gas with H&S issues	Safer - no combustion in the home, no risk of carbon monoxide poisoning	
Fuel poverty.	By investing in insulation there is an opportunity for warmer homes and less fuel poverty	
Volatile fuel costs.	More stable fuel costs.	
Depend on fuel imports.	Greater self-sufficiency and resilience. Support local renewable electricity market.	
Investment - business as usual.	Huge investment opportunities.	
Jobs and exports - business as usual.	Create new and additional jobs and apprenticeships. Company growth and exports.	





Clean Heat Accelerator

### Heat in Buildings Bill – consultation

- Proposals to require homeowners and private landlords to upgrade the energy efficiency of their properties and shift to a clean heating system.
- Some of the provisions also apply to the commercial property sector; separate rules will apply to the social rented sector.

Currently these are proposals. The Bill, once published, is likely to be adopted before May 2026.

#### **Key policies**

- When buying a home or commercial property you must install a clean heat system within a specified period, unless the building is in a designated heat network zone.
- Private rented landlords to upgrade energy efficiency by 2028, and homeowners by 2033
- All public buildings to use clean heat by 2038; all other buildings by 2045

#### To encourage investment in heat networks

- building owners must shift to a 'clean heat' system if a heat network is built nearby
- new build properties should connect

owners of non-domestic properties to provide information on waste heat to heat network operators



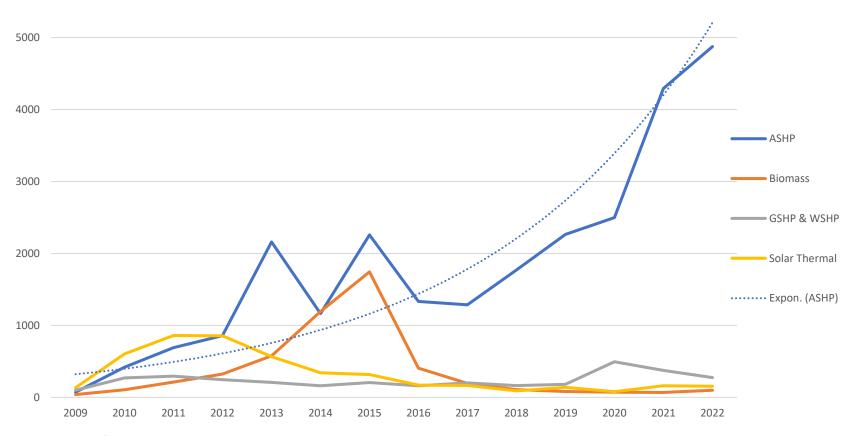




#### Market Growth in Scotland

Annual number installed 2009-2022

6000



 14% growth in installed air sourced heat pumps in 2022 - 4,875 installed

Clean Heat

**Accelerator** 

- Sales have grown by 95% in 2 years
- £70m market in ASHP in 2022
- 16.5% of UK ASHPs have been installed in Scotland
- The start of exponential growth?

Source: MCS Database





#### **Market Opportunity**

**Heat Network Target for Scotland (TWh)** 

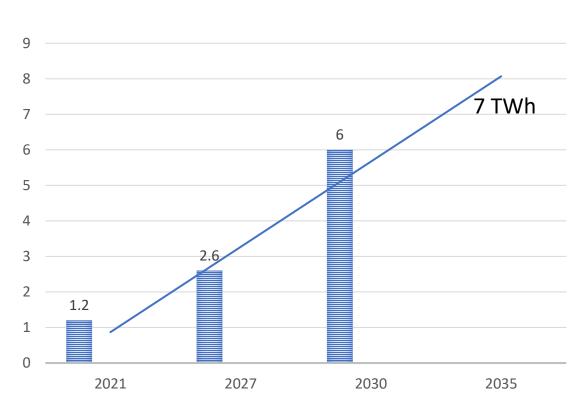
#### **Global Heat Pumps**

Source IEA.org

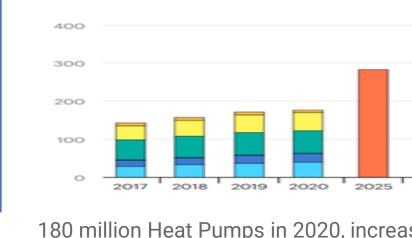
Million units installed

600





Source: Scottish Government Heat Network strategy

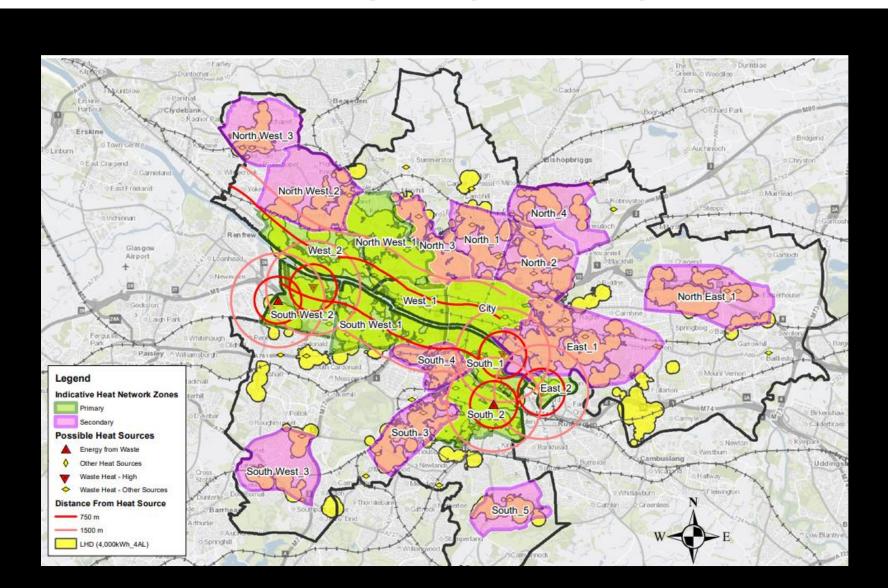


180 million Heat Pumps in 2020, increasing 10% per year over the past 5 years.





# Where are we going? Glasgow LHEES





Every Council is preparing a Local Heat and Energy Efficiency Strategy and a Delivery Plan.

These identify zones suitable for heat networks.

<u>Glasgow</u>

2 priority zones

7 primary zones

11 secondary zones



# Opportunities galore!





Heatsource

£1.8 billion Scottish Government spending

£300m Heat Network Fund Collaborate and network

Green Heat Innovation Support Programme

Innovate UK innovation funds

Home Energy Scotland – loans and cashback

**EU Funds** 

Clean Heat Expert Support Business Energy Scotland – SME Loan Scheme





# Previous participant experience

Clean Heat Accelerator

**Stuart Speake, Soltropy** 





# Programme Overview

Clean Heat Accelerator

Natalie Fredericks, CLT Programme Manager





# Programme Aims

Clean Heat Accelerator

- Grow your business
- Develop sector knowledge
- Expand network and build partnerships
- Build leadership and business skills
- Action plan for growth to scale





#### **Accelerator Overview**

Clean Heat Accelerator

- Live online workshops and events (2 per week)
  - Interactive 1-2 hr workshops and masterclasses across 16 weeks to build leadership and business skills, develop plans and share ideas; mix of sector-specialised and business sessions
    Industry and specialist speakers and facilitated discussions to gain insight and find solutions to industry challenges.
    Themed virtual group mentoring sessions to share relevant experiences and contacts across the cohort.
    First weekly session covers topic in-depth; second provides opportunity for consolidation and to expand further
- In-person learning and networking events (3 over course of accelerator)
  Including speakers, peer-to-peer learning, site visits, networking and partnership-building opportunities.
- 1:1 Mentoring from sector experts

We will match you with green heat and low carbon innovation experts who will help you develop commercialisation action plans, become investment-ready, and facilitate introductions to relevant industry contacts.

Bursary

Stipend of £2,000 available to each business to contribute towards costs of participating (subject to attendance).



Scottish Enterprise

# Overview of accelerator topics

Clean Heat Accelerator

Week 1 In-person launch event

Introduction to programme.

Week 2 Topic 1

Growth journey and planning

Week 3 Topic 2

Green heat technologies - future sector development Week 4 Topic 3

Target customers and customer engagement

Week 5 Topic 4

Procurement in green heat markets

Wk 6 break

Week 7 Topic 5

Value creation & value proposition Week 8 Topic 6

Managing customer service & reputation in green heat

Week 9 Topic 7

Marketing & comms getting your message out Week 10 Topic 8

Accreditation . standards and technology validation

Week 11 In-person event 2

Team /

capacity-

building:

external

**FINALISED** 

**Mid-point** evaluation

Mid-point survey internal and

Week 12 Topic 9

**Building the** organisation and team

**Business** models in green heat

Week 13

Topic 10

Week 14 Topic 11

Negotiation and presenting your company

Topic 12

Week 15

IΡ

Wk 16 break

Week 17 Topic 13

Financial management & funding

Week 18 Topic 14

Supply chain and manufacture

Week 19 Topic 15

> IT systems for a growing business

Week 20 Topic 16

Overseas expansion Wrap-up session

Week 21 Final inperson event

Ongoing support and business / investor partnerships **GROWTH PLANS** 

Final evaluation

Final survey & impact assessment

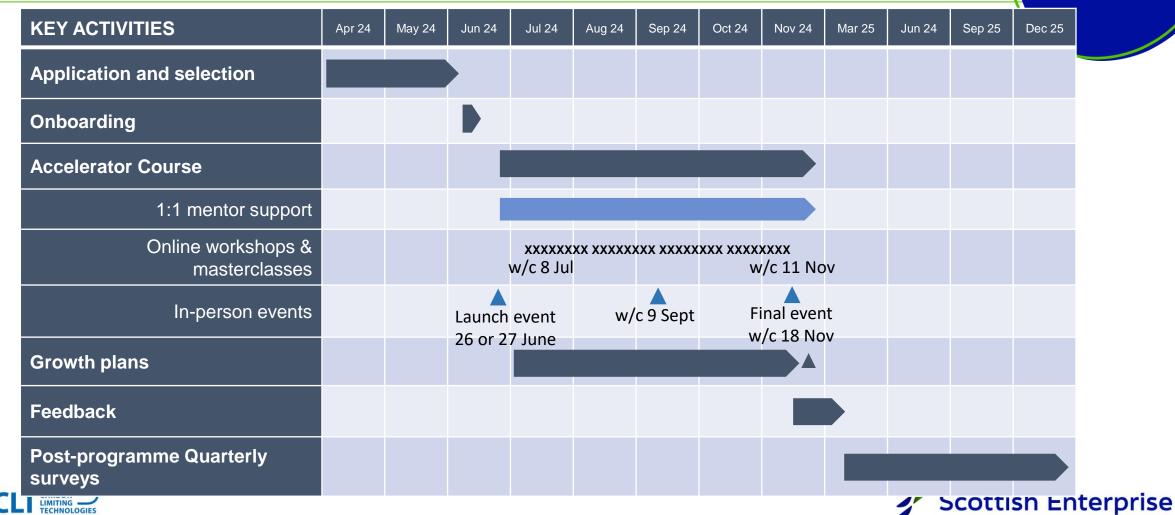
#### 1:1 MENTOR SUPPORT





### Programme timeline

Clean Heat Accelerator



### Previous cohort – a mix of technology innovator installers, contractors and consultants









Clean Heat

**Accelerator** 





















# Previous accelerator - Significant impact on participant growth

Clean Heat Accelerator

The 2023 Clean Heat Accelerator was a great success. Participants said:



90%

made valuable connections



60%

average increase in sales in the first quarter after end of accelerator



80%

likely to achieve new customers



The mentoring was excellent and very supportive. Having the opportunity to discuss growth plans and ideas, in an open, supportive and constructive way was extremely valuable to me.



Thank you to you and your team at CLT too, I've really enjoyed the course, the content and discussions.









# And they also said...



- 80% of respondents increased business preparedness (planning and skills)
- 70% likely to achieve faster revenue growth
- 60% likely to achieve new partnerships
- 80% likely to achieve new products or services
- 90% likely to grow the team
- 90% likely to engage with Scottish Enterprise for follow-on support





### **Application & Selection Process**

Clean Heat Accelerator

James Ruel, CLT Deputy Programme Manager

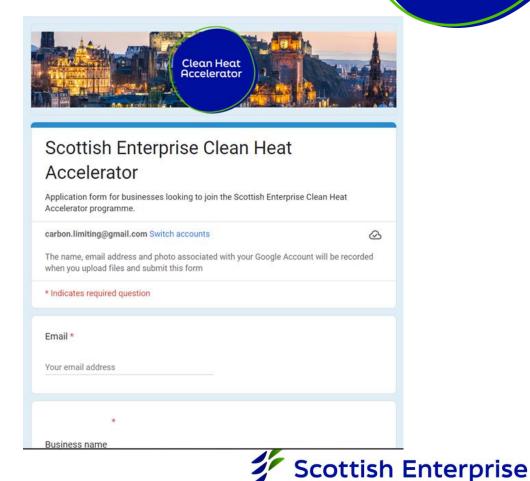




### **Application Process**









# Application & Guidance Notes



https://se.carbonlimitingtechnologies.com/









- Companies should be directly involved in clean heat:
  - Technologies can include heat pumps, thermal storage, heat networks, solar thermal, biomass, insulation, energy efficiency, deep retrofit, sensors, metering and smart controls.
  - Manufacturers, installers, servicing, training or supply chains for clean heat technologies
  - There must be a carbon reduction impact from the technology or service
- Businesses must have the potential and ambition for growth to support the clean heat agenda





# Eligibility Criteria - technical



- Small and Medium-sized enterprises (SMEs), i.e. less than 250 staff
  - Focus on small and start-up businesses
- Businesses must be a registered company in active operation, i.e. trading and products / services on the market
- Businesses must be registered or with a material operational base in Scotland and employing staff in Scotland
- Able to receive the support under Subsidy Control rules
- No Russian links





### **Application Form**

Clean Heat Accelerator

- Google Form will save progress so you can come back to it
- Section 1 Information and Eligibility Criteria
  - Business details, Location, SME status, Subsidy Control, Russia links
- Section 2 Assessment Questions
  - Scored out of 10 and weighted to give a total out of 100
  - Maximum 500 words each (additional information can be provided later)
- Section 3 Final Questions
  - Additional information (optional), Privacy Notice, Future contacts, Where did you hear about this project, CEO meet-and-greet session interest, Declarations
- Submit you should receive confirmation







Question		Weighting
1.	Brief description of your business, current and planned products / services	20%
2.	Describe the commercial proposition of your products / services relating to clean heat	25%
3.	Describe your ambition and the growth potential of your business over the next 3 years	30%
4.	Describe how you believe this programme will help your business	25%

https://se.carbonlimitingtechnologies.com/





#### Final Questions

Clean Heat Accelerator

- Additional information (optional)
  - Document uploads permitted, e.g. Business Plan, link to your website
- Privacy Notice
- Opting in or out of future contacts (will not affect scoring)
- Where did you hear about this project? (will not affect scoring)
- CEO meet-and-greet session interest (will not affect scoring)
- Declaration
- Submit you should receive confirmation





#### Assessment and Notifications



- Scored by three assessors
- Up to 15 businesses invited to join the cohort to provide a balanced portfolio
- Notifications on 14<sup>th</sup> June 2024
- Participation agreement signed (covers expectations, confidentiality, etc.)
- Programme starts w/c 24<sup>th</sup> June 2024





# Previous participant experience

Clean Heat Accelerator

Andrew McCahey, SourceThermal





#### Q&A





